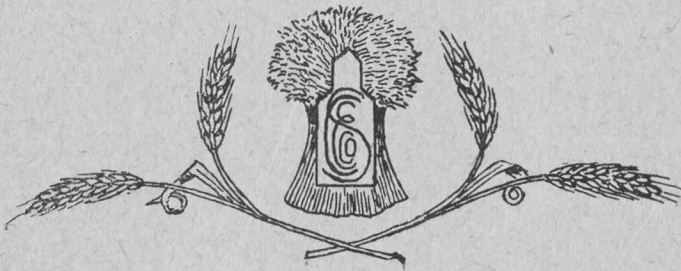


SASKATCHEWAN
CO-OPERATIVE ELEVATOR CO.
LIMITED

REGINA



Report of Fourth General Meeting held in
City Hall Auditorium, Regina

November 11, 1914

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SASKATCHEWAN CO-OPERATIVE ELEVATOR COMPANY, LIMITED

REPORT OF FOURTH GENERAL MEETING HELD AT REGINA,
NOVEMBER 11, 1914.

PRESENT:

President Maharg, Vice President Langley, Directors Dunning, Hawkes, Paynter, Barrick, Robinson, Mills and Musselman.

Delegates representing 205 locals, and also 37 shareholders (visitors).

NO.	LOCAL	NAME OF DELEGATE	NO.	LOCAL	NAME OF DELEGATE
1	Indi.....	W. J. Wilson	49	Tate.....	H. C. Fleming
2	Tantallon.....	Wm. McL. Morrison	50	Bratton.....	A. G. Hopkins
3	Dundurn.....	T. W. Richardson	51	Milden.....	E. W. Henry
4	Vanscoy.....	Robt. Shannon, Jr.	52	Davidson.....	Geo. Jose
5	Eagle Creek.....	John J. H. Turner	53	Kindersley.....	M. S. Murchison
6	Goodwater.....	Jas. Alexander	54	Netherhill.....	R. G. Matthew
7	Colgate.....	C. J. Mackey	55	Stalwart.....	Frank Devaney
8	Baildon.....	A. N. Bury	56	Simpson.....	
9	Tilney.....	A. J. Davis	57	Lipton.....	H. A. Watson
10	Briercrest.....		58	Earl Grey.....	H. J. Minor
11	Normanton.....	Hy. Stallibrass	59	Herschel.....	J. O. Myers
12	Lampman.....	G. E. Noggle	60	Liberty.....	W. H. Wolff
13	Cupar.....	Wm. Lehane	61	Silton.....	W. H. Carter
14	Estevan.....	L. A. Goud	62	Humboldt.....	F. I. Hauser
15	Browning.....	T. Leggatt	63	Penzance.....	R. A. White
16	Keystown.....		64	Semans.....	D. McKenzie
17	Duval.....	H. Follett	65	Keddleston.....	W. G. Palmer
18	Cymric.....	Allan Lefebvre	66	Waseca.....	E. S. Spooner
19	Govan.....	Percy E. Roblin	67	Paynton.....	Jas. Dymott
20	Waldeck.....	Geo. Oulton	68	Lashburn.....	L. L. Deffke
21	Willmar.....	J. A. Ferguson	69	Borden.....	Ben P. Saloway
22	Fortune.....	Chas. J. MacKenzie	70		
23	Rosetown.....	W. G. Empey	71	Parkbeg.....	L. D. Freeman
24	Hanley.....	Brooks Catton	72	Ryerson.....	O. Z. McGee
25	Stockholm.....	E. H. Clayton	73	Ruddell.....	A. Anderson
26	Parry.....	E. J. Young	74	Markinch.....	J. McLean
27	Hearne.....	N. F. McCrea	75	Talmage.....	R. D. McBride
28	Ituna.....		76	Colfax.....	J. C. Hilton
29	Sutherland.....	John Evans	77	Lewvan.....	George Gough
30	Avonlea.....	P. Daniel	78	Howell.....	J. W. Gouin
31	Swanson.....	Wm. Beaton	79	Beadle.....	Robt. Smith
32	Conquest.....		80	Tregarva.....	C. Binnie
33	Juniata.....	J. B. King	81	Luseland.....	
34	Ardath.....	R. T. Sibbald	82	Rutan.....	R. H. Longstaff
35	Brooking.....	Harry A. Roam	83	Elfros.....	S. J. Sturlaugson
36	Waldron.....	G. R. Cooke	84	Punnichy.....	
37	Bangor.....	W. E. Havard	85	Doonside.....	O. P. Ketcheson
38	Oban.....	Martin R. Talbot	86	Craven.....	W. A. Seed
39	Unity.....	J. A. Brownlee	87	Spy Hill.....	D. J. Low
40	Tugaske.....	Robt. H. Prebble	88	Marshall.....	Ernest W. Early
41	Senlac.....	F. J. Perrin	89	Keeler.....	S. V. Haight
42	Salvador.....	John Rollo	90	Estlin.....	Fred L. Jenkins
43	Perdue.....	Andrew F. Fischer	91	Cutknife.....	W. W. Johnson
44	Radville.....	C. B. Bergersen	92	Fairlight.....	J. A. Jopling
45	Ernfold.....	A. A. Hall	93	Rocanville.....	Keith Webster
46	Strassburg.....		94	Rainton.....	Fred McNeil
47	Archive.....	I. West	95	Amazon.....	Russell Douglas
48	Buttress.....	A. H. Woolf	96	Birch Hills.....	C. E. P. Brooks

NO.	LOCAL	NAME OF DELEGATE	NO.	LOCAL	NAME OF DELEGATE
97	Elstow	Jas. Rugg	158	Thackeray	Edwin Johnston
98	Dafoe	E. J. Laxdal	159	La Fleche	J. J. Murphy
99	Zenith	Archie McQuarrie	160	Druid	J. F. Bailey
100	Guernsey	H. Thoman	161	Superb	R. M. Walker
101	Maidstone	Wm. Leslie	162	Kincorth	
102	Tessier	W. W. Macbeth	163	Bengough	F. L. Howden
103	Aberdeen		164	Assiniboia	W. S. Patterson
104	Plassey	Geo. Cragg	165	Landis	Arthur Hall
105	Colonsay	Jas. Peck	166	Piapot	Robt. Needham
106	Viscount	C. C. Udell	167	St. Gregor	David McCulloch
107	Foam Lake	E. C. Wilde	168	Viceroy	M. T. Mossing
108	Anglia	M. Green	169	Fillmore	H. J. McDiarmid
109	Denholm	S. J. Bolan	170	Biggar	J. Hughes
110	Harris	J. H. Wilson	171	Tako	W. H. Taylor
111	Lloydminster	Jas. Almond	172	Antelope	E. S. Ard
112	Wawota	Chas. Pryce	173	Francis	W. J. Dynes
113	Brough		174	Carmichael	A. C. Butler
114	Gray	G. W. Long	175	Ceylon	Nelson Hostetler
115	Bechard	C. S. Kinter	176	Elbow	Jos. Kretsch
116	Cedoux	W. E. Tincher	177	Morse	S. B. Musselman
117	Riceton	R. L. Purves	178	Fielding	Wm. Busby
118	Bethune	Jas. Anderson	179	Woodrow	J. J. Wilson
119	Vawn	W. B. Comerford	180	Willows	Edwin Lumb
120	Meota	Wm. Schaefer	181	Valjean	
121	Broadacres	L. Strange	182	Readlyn	W. H. Corman
122	Dysart	A. Wood	183	Lancer	H. T. Clevan
123	Rockhaven	N. C. Stewart	184	Cantaur	P. J. Ballf
124	Tisdale	A. T. Gray	185	Shackleton	T. A. Gossard
125	Expanse	A. E. Hardy	186	Lemsford	W. L. Lawton
126	Pleasant Valley	T. R. Grainger	187	Cabri	J. H. Coulter
127	Floral	Chas. Agar	188	Gravelbourg	Edgar Bertrand
128	Weldon	H. C. Hanson	189	Vanguard	Frank Burton
129	Eastview	E. W. Dell	190	Success	P. McCallum
130	Stony Beach	Jos. Hagerty	191	Landscape	A. Jackson
131	Strongfield	Austin Laird	192	Percival	R. J. Madden
132	Mozart	Thos. Tomblin	193	Verwood	J. H. Holmes
133	Dunkirk	Alex. Dalgarno	194	Shellbrook	J. E. Poppy
134	Langham	A. J. Mieran	195	Parkside	W. E. Kimber
135	Griffin	J. A. Watson	196	Blaine Lake	Wm. Johnston
136	Vonda	J. H. Currie	197	Waldheim	E. B. Morris
137	Abernethy	N. B. Williams	198	Wynyard	John A. Ludlow
138	Hazelcliffe	J. W. Brown	199	Brook	Abram Cann
139	Star City	W. E. Irving	200	Fiske	E. W. Hunt
140	Gerald	Herman Tatz	201	Eston	John G. McFarlane
141	Springwater	A. D. Goodwin	202	Riehlea	F. Edwards
142	Lydden	E. L'Hoir	203	Zealandia	A. N. Swetman
143	Gull Lake	J. J. Corlett	204	Sedley	J. Auchmuty
144	Creelman	R. A. Cowin	205	Darmody	E. W. Johnson
145	Maple Creek	W. R. Abbott	206	Central Butte	J. M. Fleenor
146	Marcelin	R. K. Affleck	207	Imperial	W. J. Rodman
147	Hafford	Geo. P. Wallace	208	Pinkham	J. R. Near
148	Webb	Thos. Wood	209	Jansen	J. A. Leitch
149	Lockwood	D. B. Musselman	210	Leslie	H. G. Sigurdson
150	Herbert	J. E. Donnelly	211	Turtleford	T. Anderson
151	Leask	O. Upper	212	Kelso	T. Ketcheson
152	Leipzig	John Ulrich	213	Watson	M. A. Sylvester
153	Huntoon	G. J. Howe	214	Broadview	A. L. Brown
154	Benson	A. J. Sellsted	215	Plunkett	W. H. Lamming
155	Zelma	C. G. Henrikson	216	Glenside	Carl L. Hanson
156	Kelfield	Geo. Srigley	217	Argo	C. C. Watley
157	Southey	B. S. Rowe	218	Riverhurst	Hugh T. Bryce

Report of Fourth General Meeting of the Saskatchewan Co-operative Elevator Company, Limited, held on November 11, 1914.

President Maharg took the chair at 10 a.m., and asked the pleasure of the meeting concerning the visiting shareholders other than delegates, and on motion of N. F. McCrea (Hearne) and A. H. Woolf (Buttress) the meeting decided to admit visiting shareholders on condition that they would take no part in the meeting.

The Secretary of the Company read the minutes of the previous meeting, which were adopted on motion of E. H. Clayton (Stockholm) and R. L. Purves (Riceton).

The President stated that at the last General Meeting considerable time was spent deciding methods of procedure, and stated that the Board of Directors had prepared an agenda following exactly the business procedure which had been adopted by the previous General Meeting.

The agenda, after being read and explained, was adopted by the meeting.

Printed copies of the Report of the Board of Directors were distributed to all delegates, and the Report was then read by the President, as follows:

REPORT OF BOARD OF DIRECTORS.

I have pleasure in submitting for your consideration the Report of your Board of Directors in connection with the third year's business of the Company, which ended on July 31st last.

1913 CROP.

The crop which the Province of Saskatchewan produced in the year 1913 was by far the easiest crop to handle since the Company came into existence. There was considerably more high grade grain than in the two previous years, and consequently less difficulty on account of grading, etc. The volume of the 1913 crop was also very satisfactory and resulted in a higher average per elevator being handled than ever before in the Company's history. It will be remembered that during the 1912 grain season the Company operated 137 elevators. For the 1913 crop, with which this report deals, the number was increased to 192, this number constituting by far the largest number of elevators operated by any single company in Canada.

OPERATING DEPARTMENT.

In our last report reference was made to the problems which had to be solved by reason of the Company's increase in size, and the information was given that in connection with the Operating Department, which is the department most concerned in the problems arising from the number of elevators operated, arrangements had been made for the creation of two divisions, Northern and Southern, for supervision purposes. The year which ended on July 31st last provided a complete test for this method of handling the Operating Department, and there is now no doubt that a large number of elevators can be handled successfully on the divisional principle. The efficiency of the Operating Department, with reference particularly to operators, has increased very considerably since the last Annual Meeting. The Company has a larger proportion each year of operators who have received their sole training in its employ, rising from assistants in the first place to the full charge of an elevator later. This method of training operators is undoubtedly the one by which a permanent staff of efficient men can be secured who, in addition to their efficiency, have a loyalty to the institution and its principles which cannot always be secured from men who have received their training in the employ of other companies. One of the greatest hindrances to efficiency in the Operating Department is the fact that the grain business is of a seasonal character, and there are many points in the Province where the business done does not justify the keeping of an operator the year round. During the last grain season, however, the quantity of business done at approximately 100 points justified the permanent employment of the operator, and by reason of this it was possible to start the 1914 grain season having nearly one-half of the elevators manned by men of experience and proved efficiency. The Operating Department handled through the 192 elevators operated during the 1913 grain season 19,465,290 bushels of grain, the average per elevator for the season, therefore, being 101,382 bushels.

CONSTRUCTION DEPARTMENT.

The Construction Department is not called upon to build so many elevators annually as during the early years of the Company's existence. The Province is now fairly well covered with our elevator system, and those points at which we are not represented feel the beneficial effects on prices brought about by the Company. We feel, therefore, that in justice to the shareholders we should choose very carefully the points at which we build elevators in future, and be very careful to make sure that there is sufficient business to warrant

the establishment of a local at any point, for the reason that every elevator which does not handle sufficient to pay its own expenses becomes a drag on the rest of the system. The Construction Department built 20 new elevators during the 1913 season and also undertook the remodelling of several of the purchased elevators. In addition to the number erected during the past year, 3 elevators were purchased, bringing the total number now owned by the Company up to 215. The Construction Department has also charge of keeping the whole system in repair, and each elevator has been carefully gone over during the past year, and as a consequence the Operating Department was enabled to start this season with the minimum of mechanical difficulties.

ORGANIZATION DEPARTMENT.

The Organization Department, while not being so busy now as in previous years with the organization of new locals, has had a busy year with dividends, transfers, payments on shares, etc., which necessarily assume larger proportions as the number of shareholders of the Company increases. This department organized 25 new locals during the year, bringing the total number of locals of the Company up to 217. At four of these points, however, it has been impossible to build elevators owing to noncompletion of railway lines. In connection with the work of this department it is interesting to note that the 217 locals of the Company comprise in all 14,922 shareholders, holding an aggregate total of 38,297 shares.

COMMISSION DEPARTMENT.

The Commission Department at Winnipeg experienced the same gratifying increase of business as the Operating Department, and handled during the 1913 season 19,290,531 bushels of grain. The arrangements which were made at the establishment of the Winnipeg Office, to take care of the claims of shippers against the Railway Companies, and to check the grading of all cars consigned to the Commission Department, were taken advantage of by shippers to a far greater extent than during the previous year, and we were enabled to render service which was much appreciated by farmers doing business with the Company.

NEW OFFICE BUILDING.

Mention was made in the Annual Report presented at the last General Meeting of the rapid growth in number of the head office staff at Regina, involving the renting by the Company of two floors

of the building in which the head office is situated. Early in 1914 we carefully considered the question of present size and possible future expansion of the head office, and determined that it was time the Company owned a building more suitable for its requirements than could be obtained by renting. The fact of our office staff being divided is a source of expense and creates a means whereby errors in the handling of documents are possible. It has also been necessary for us to rent, in addition to office space, a warehouse for the accommodation of construction and repair materials for the elevators. After considering this matter in all its bearings, your Directors decided to purchase a site and erect an office building which would be sufficiently large to accommodate the whole of the Company's head office staff on one floor, and of which the basement could be used for warehousing construction materials. A site was purchased at the corner of Twelfth Avenue and Smith Street, Regina, and the building is now in course of erection. Arrangements have been made for its completion by June next, so that by the time the 1915 crop commences to move, the head office of the Company will be located in the first building of its kind in Western Canada, owned by the organized farmers.

BALANCE SHEET AND DIVIDEND.

A copy of the Balance Sheet, showing the financial position of the Company as at July 31, 1914, has been forwarded to each shareholder of the Company. You will note that the net profit shown thereon amounts to \$285,181.61. The detail in connection with each item in the Profit and Loss Statement and the Balance Sheet is available and will be dealt with during the course of this meeting. A cash dividend at the rate of 8 per cent. on capital paid up before April 1, 1914, was declared and paid on August 26, 1914, out of the above surplus. Your Board of Directors has recommendations to submit to you at this meeting in connection with the disposal of the balance of the surplus.

COMPARATIVE BUSINESS RECORD.

The amount of business done during each year of the Company's existence illustrates both the loyalty of the shareholders to the institution, and also proves that the Company is giving general satisfaction to its supporters. The Operating Department handled in 1911 season 3,261,000 bushels through 46 elevators, average per elevator 70,891 bushels; in 1912 season 12,899,030 bushels were handled through 137 elevators, average per elevator 94,153 bushels;

in 1913 season with 192 elevators in operation, 19,465,290 bushels; which represents the splendid average per elevator of 101,382 bushels. It will be noted that the Operating Department has received an increasing measure of support per elevator during each year of the Company's existence. The Commission Department, which was commenced in 1912, handled that season 12,761,686 bushels of grain. During the 1913 grain season the Commission Department increased its business to 19,290,531 bushels, indicating also a gain in business as great in proportion as the increase in the number of elevators owned by the Company. It is too much to expect that the business of the Company during the present grain season will equal the showing of 1913, for the reason that this year's crop will not be much more than half as great as the crop of 1913. We are pleased to be able to say, however, that the supporters of the Company, although they have not so much grain to sell, are giving the Company more loyal support than ever, and there is no doubt that, although we shall not handle nearly so large a quantity of grain in 1914, yet we will handle a larger proportion of the total Saskatchewan crop than ever before.

COMPETITION.

During the 1913 season the competition offered by line companies was more keen than in any previous year, but the Company has attained a position of strength which renders it very difficult for our competitors to affect the volume of our business by those methods which proved so effective in the case of many locally owned and controlled farmers' elevators in the past. As most of our shareholders know, our street prices last year at every point where we were operating, were at least 2 cents in excess of the line companies' official list prices all the time, and for a period of the season were as high as 3 cents over that list. This fact alone, when carefully considered, illustrates the value of the Company to the Saskatchewan farmer, for whether that farmer markets his grain with us or not, he receives the benefit of the increased price, which has been brought about through the Company's efforts. Not only did that increased price apply to the grain which was handled by the Company, but also to all the grain which was sold to our competitors at any point. The profit to the shareholders is a substantial one, but it pales into insignificance beside the great amount of money received by the farmers of this province in excess of what they would have received but for the efforts of this Company. Our Company is one of the best examples of what can be accomplished by farmers' co-operation, and with the constant remarkable growth of co-operative work

along many lines among farmers, we are confident that this Company which was the first Saskatchewan farmers' co-operative scheme, will be even more successful in the future than in the past.

(Signed)	J. A. MAHARG,	} <i>Executive Committee.</i>
	GEO. LANGLEY,	
	CHAS. A. DUNNING,	
	JAMES ROBINSON,	
	W. C. MILLS,	
	J. B. MUSSELMAN,	
	A. G. HAWKES,	
	E. J. BARRICK,	
	J. E. PAYNTER,	
		<i>Directors.</i>

President Maharg moved the adoption of the Report, and Mr. Langley, the Vice President of the Company, in seconding the motion, referred at some length to the progress of the Company; the fact that at the meeting this year a very large percentage of the delegates were new men—that is, had never before attended a General Meeting of the Company—indicated the continual growth of the Company. He referred to the satisfactory profit for the year, and at the same time pointed out that the making of profits was not the primary object of the Company, and dealt with the better marketing conditions and higher prices which had been brought about by the Company. Mr. Langley also dealt with the strong position the Company now occupied in relation to its competitors, showing they were paying higher prices for grain at many points than they could hope to realize from the disposal of it. The unity of policy of the Company prevented these tactics having any considerable effect on the welfare of the Company as a whole, while at the same time the farmer benefited very materially.

The motion for the adoption of the Report of the Board of Directors was carried unanimously.

FINANCIAL STATEMENT.

Consideration of the Financial Statement was the next business. Mr. Dunning, the General Manager, read the report of the Provincial Auditor in reference to the accounts, and explained that the auditors had recommended the consolidated form in which the Financial Statement was arranged, and also that in a business of such magnitude it was impossible to extend the accounts in the Balance Sheet and Financial Statement in the manner followed in a smaller company, because if that were done, the Financial Statement would

practically be a book of accounts which would be very complex and difficult to understand. Another reason for the consolidation was that the Financial Statement of the Company, unlike those of its competitors, was a public document, and it was therefore unwise to go so completely into detail as to give competitors information which could be used by them to the disadvantage of the Company. However, there was no desire to conceal anything in connection with the Financial Statement from the delegates; all the schedules of accounts were available, and with the assistance of Mr. Riddell, the Treasurer, he hoped to be able to make anything clear on which any delegate might desire information, as the Balance Sheet was dealt with item by item.

The Financial Statement was then dealt with, explanation being given in great detail, the delegates showing an intelligent interest in the Company's financial affairs. Some delegates took exception to the consolidation of accounts, but on the reasons being given, were satisfied with the wisdom of such a course.

During the discussion of the Balance Sheet a delegate raised the question of a grant to the Patriotic Fund, and Mr. Dunning stated that the Board had already subscribed the sum of \$2,500 on behalf of the Company, although the donation did not appear in the Financial Sheet for the reason that it was made after July 31st, the close of the financial year. The announcement of the donation was received with loud applause.

At the conclusion of the explanation of the Balance Sheet and the Financial Statement, Mr. Dunning moved, seconded by H. C. Fleming (Tate), the adoption of the Financial Statement. The motion was carried unanimously.

AUDITOR'S REPORT.

GOVERNMENT OF THE PROVINCE OF SASKATCHEWAN

Office of the Provincial Auditor.

Regina, Sept. 22nd, 1914.

*To the President, Directors and Shareholders of the
Saskatchewan Co-operative Elevator Company, Limited,*

GENTLEMEN,—

I have the honour of presenting to you statements showing the financial standing of your Company as at July 31st, 1914.

I have found the financial records, accounts and vouchers of the Company to be kept in a very satisfactory and complete manner, and that the officials of the Company have shown their willingness to assist in every way the conduct of the audit so as to enable, by the statements and Balance Sheet submitted herewith, a true and correct view of the Company's affairs, to be rendered.

Respectfully submitted,

(Signed)

G. L. HOPKINS,
Provincial Auditor.

BALANCE SHEET AS

ASSETS

FIXED ASSETS.

ELEVATORS.....		\$1,634,371.74
1911 Construction.....	\$ 356,789 44	
1912 Construction.....	782,610 35	
1913 Construction.....	464,715.04	
1914 Construction.....	\$138,340.16	
Less Outstanding Accounts.....	33,283.25	
	<u>105,056.91</u>	
	\$1,709,171.74	
Less Depreciation.....	<u>74,800.00</u>	
FREEHOLD LANDS AND OFFICE BUILDING.....		49,718.67
OFFICE FURNITURE AND FIXTURES.....	\$ 11,944.93	
Less Depreciation.....	<u>6,318.34</u>	
		5,626.59
INVESTMENTS.....		<u>7,200.00</u>

CURRENT ASSETS.

STOCKS AS PER SCHEDULE.....		21,353.22
Grain.....	\$ 19,660.76	
Stationery.....	<u>1,692.46</u>	
CASH AT BANKS, LOCALS' PAYMASTERS AND HEAD OFFICE		505,600.04
BILLS RECEIVABLE.....		4,473.69
ACCOUNTS RECEIVABLE.....		4,291.58
ADVANCES ON BILLS OF LADING.....		<u>36,129.82</u>

DEFERRED CHARGES

UNEXPIRED INSURANCE AND TELEGRAPHIC SERVICE....		9,845.64
ORGANISATION COSTS.....		21,627.15
1912 Organisation.....	\$ 11,010.07	
Less proportion written off.....	<u>5,505.04</u>	
	\$ 5,505.03	
1913 Organisation.....	11,093.98	
1914 Organisation.....	<u>5,028.14</u>	

\$2,300,238.14

I have examined the Books and Accounts of the Saskatchewan Co-operative Elevator that in my opinion the Balance Sheet is properly drawn up so as to exhibit a true and have been certified as correct by the General Superintendent of the Operating Department complied with.

AT 31st JULY, 1914

LIABILITIES

LIABILITIES TO THE GOVERNMENT OF SASKATCHEWAN.

GOVERNMENT OF SASKATCHEWAN.....		\$1,436,031.85
LOAN.....	\$1,374,991.53	
1911 Mortgage.....	\$299,951.78	
1912 Mortgage.....	665,595.13	
1913 Loan.....	409,444.62	
INTEREST ACCRUED.....	61,040.32	
1911 Mortgage.....	\$ 13,723.83	
1912 Mortgage.....	30,453.26	
1913 Loan.....	16,863.23	

LIABILITIES TO THE PUBLIC.

ACCOUNTS PAYABLE.....	11,069.27
OUTSTANDING CASH GRAIN TICKETS AND SETTLEMENTS.....	60,366.11
TAXES ACCRUED.....	7,356.25

LIABILITIES TO THE SHAREHOLDERS.

SHARE CAPITAL AUTHORIZED.....	\$2,000,000.00	
SHARE CAPITAL SUBSCRIBED.....	\$1,911,800.00	
38,236 shares at \$50.00 each.....		
SHARE CAPITAL PAID UP.....		\$ 382,461.00
At 1st April, 1914.....	\$ 348,261.00	
8,139 shares at \$13.50 each....	\$109,876.50	
15,619 shares at \$10.50 each....	163,999.50	
9,918 shares at \$7.50 each....	74,385.00	
33,676		
Additional Shares at 31st July, 1914		
4,560 shares at \$7.50 each.....	34,200.00	
38,236		
APPLICATION MONEYS NOT ALLOTTED.....		300.00
UNCLAIMED DIVIDENDS.....		1,182.00
RESERVES.....		116,290.05
Elevator Reserve.....	\$ 108,861.47	
Reserve Account.....	7,428.58	
PROFIT FOR YEAR ENDED JULY 31, 1914, BROUGHT DOWN.....		285,181.61
		<u>\$2,300,238.14</u>

Company, Limited, for the financial period ended 31st July, 1914, and hereby certify correct view of the Company's affairs. The Grain Stocks shown on the Balance Sheet and countersigned by the General Manager. All my requirements as Auditor have been

G. L. HOPKINS,
Provincial Auditor.

PROFIT AND LOSS ACCOUNT

DR.	
To Dividend at 8 per cent. on all shares allotted prior to April 1, 1913, being shares Nos. 1 to 23,758 inclusive.....	\$ 14,254.80
" Elevator Reserve Account (under Clause 4, Section 20 of the Act of Incorporation)	76,836.03
" Amount added to paid-up portion of shares at the rate of \$3 per share on all shares allotted prior to April 1, 1913, being shares Nos. 1 to 23,758 inclusive.....	71,274.00
" Reserve Account.....	5,562.03
" Interest on Loans from the Government of Saskatchewan.....	66,226.85
" Depreciation of Elevators, Office Furniture and Fixtures.....	38,979.53
" Organisation Expenses written off.....	10,946.99
" Commission on Shares.....	85.00
" Annual Banquet.....	200.00
" Annual Picnic.....	147.70
" Directors' Fees and Expenses.....	971.90
" Delegates' Expenses.....	2,709.75
" Donations.....	2,846.00
" Construction Incidental Expenses.....	481.03
" Bank Charges on Dividend Warrants.....	212.81
" Balance, being Profit, carried down to Balance Sheet.....	285,181.61
	<u>\$576,916.03</u>

DEPRECIATION ACCOUNT

DR.	
To Balance carried forward to 1914-15.....	\$74,800.00
	<u>\$74,800.00</u>

AS AT 31st JULY, 1914

By Balance brought forward from last year's account.....	CR. \$167,926.86
" Net Profit on Elevator Trading after deducting all charges, including cost of management, salaries, accrued interest, legal expenses, insurance, maintenance and repairs of Elevators, of the Operating Department	213,823.86
" Net Profit on Commissions and Track trading after deducting all charges, including cost of management, salaries, taxes and dues, at Winnipeg office.....	193,772.80
" Interest.....	1,309.51
" Transfer Fees.....	53.00
" Dividend on Investment.....	30.00

\$576,916.03

AS AT 31st JULY, 1914

By Balance brought forward from 1912-13.....	CR. \$40,000.00
" Depreciation of Elevators:	
1911 Construction.....	\$ 7,000.00
1912 Construction.....	16,800.00
1913 Construction.....	11,000.00
	<u>34,800.00</u>
	<u>\$74,800.00</u>

NOMINATIONS FOR DIRECTORATE.

The President called for nominations for three Directors, consequent upon the expiration of the term of office of Messrs. Maharg, Langley and Dunning.

E. H. Clayton (Stockholm) nominated Mr. Maharg.

W. Beaton (Swanson) nominated Mr. Langley.

A. Sylvester (Watson) nominated Mr. Dunning.

E. B. Morris (Waldheim) and Dr. A. G. Hopkins (Bratton) moved that nominations be closed. Mr. Dunning appealed to the meeting for time for further nominations, in order that the idea might not be given to anyone that proceedings were being rushed unduly. The motion closing nominations carried unanimously, however, and thus the three retiring Directors were elected by acclamation. The meeting then adjourned until 2.30 p.m.

DISPOSAL OF SURPLUS.

Meeting again at 2.30, the Directors' recommendations to the meeting, *re* disposal of surplus shown as the result of the year's operations, were taken up. Mr. Dunning explained that the Directors had already declared and paid a dividend of 8 per cent. on the paid up capital. The Act of Incorporation provided that after the payment of dividend, 50 per cent. of the balance must be placed to Elevator Reserve Account, and it remained for the meeting to decide what disposition should be made of the remaining 50 per cent. The Directors recommended that on all shares issued prior to April 1st, 1914, the sum of \$3 should be credited as paid up capital and taken from the surplus available for disbursement, and that the small balance then remaining be carried to Reserve Account.

Considerable discussion took place on the disposal of the surplus, several delegates insisting that disposition of the profits should be made on a patronage basis. Several speakers both from among the delegates and the Directors pointed out the difficulty of applying such a system to the grain business. It was pointed out that if a system were evolved it would require to be equitable and at the same time sufficiently economical in operation to make sure that

the profits would not be eaten up in the process of distribution. Practically every speaker agreed as to the advisability of distributing profits on a patronage basis, but none had a plan to suggest whereby it could be accomplished satisfactorily. Mr. Dunning stated that several plans had been suggested from various quarters, but none had stood the test of examination.

Upon motion of J. Hughes (Biggar), the recommendations of the Directors *re* disposal of the surplus was carried, with one dissenting vote.

DISPOSAL OF SURPLUS

AUTHORIZED—ANNUAL GENERAL

To Cash Dividend at 8 per cent. on all shares allotted prior to 1st April, 1914 (being shares Nos. 1 to 33,676 inclusive) declared and paid in accordance with resolution of Board of Directors in meeting 26th August, 1914.....	\$ 27,860.88
To Balance carried down.....	257,320.73
	<u>\$285,181.61</u>
 To Elevator Reserve Account, 50 per cent. of balance (under clause 4, Section 20, Act of Incorporation).....	 \$128,660.36
To amount added to paid up portion of shares at the rate of \$3.00 per share on all shares allotted prior to 1st April, 1914, being shares Nos. 1 to 33,676 inclusive	101,028.00
To Balance to Reserve Account.....	27,632.37
	<u>\$257,320.73</u>

RESERVES AS AT

ELEVATOR

To Balance	\$237,521.83
	<u>\$237,521.83</u>

RESERVE

To Balance	\$ 35,060.95
	<u>\$ 35,060.95</u>

AS AT 31st JULY, 1914

MEETING, 11th NOVEMBER, 1914

By Surplus available for disposal	\$285,181.61
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\$285,181.61

By Balance brought down	\$257,320.73
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\$257,320.73

11th NOVEMBER, 1914

RESERVE ACCOUNT

By Balance at 31st July, 1914	\$108,861.47
By Transfer from Surplus 31st July, 1914	128,660.36

\$237,521.83

By Balance	\$237,521.83
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ACCOUNT

By Balance at 31st July, 1914	\$ 7,428.58
By Transfer from Surplus 31st July 1914	27,632.37

\$ 35,060.95

By Balance	\$ 35,060.95
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REVISION OF BY-LAWS.

The Vice President stated that, consequent upon the growth of the Company, it had been necessary to divide the dual office of Secretary Treasurer into two distinct offices of a Secretary and a Treasurer, and as the Company's By-laws had been drawn up to provide for the former, it had become necessary to amend them to meet the new conditions. He further stated that the Directorate had considered it advisable at this juncture to rearrange them and assemble all the By-laws on each subject under one heading, thus making them easier of reference and eliminating the necessity of renumbering the whole should additions have to be made in the future.

Each delegate was provided with a printed copy of the By-laws as they stood and also as they would appear when the suggested rearrangement and amendments had been made, and these were given close consideration clause by clause. A lengthy and somewhat animated discussion took place on the By-law concerning the election of Directors, following a motion for an addition to the By-law to the effect that no employee of the Company should be eligible for a position on the Board of Directors except the General Manager. A large number of delegates participated in this discussion, also several Directors. Eventually, however, the motion was withdrawn.

A motion providing for the necessary amendments to the number of the By-laws was then read a first, second and third time, and carried unanimously.

RESOLUTIONS FROM LOCALS AND OTHER BUSINESS.

The remainder of the afternoon session was spent discussing general matters relative to the Company's business, resolutions from Locals, etc., during which reference was made to the Company's new office building, when Dr. Henry, of Milden, in a neat speech, in which he spoke of the Company as "the Boy," and the Saskatchewan Grain Growers' Association as the "Old Lady," proposed a resolution that this Company provide office space, free of charge, for the Saskatchewan Grain Growers' Association in the new office building now under construction.

Mr. Abbott, of Maple Creek, moved an amendment that the Directorate be instructed to consider the matter during the coming year, and that it be brought up for decision at the Company's next General Meeting. Mr. D. J. Low, of Spy Hill, moved an amendment to the amendment to the effect that the Company should not offer office space to the Saskatchewan Grain Growers' Association, but that from year to year a cash grant be made as heretofore, as the Company may see fit.

The amendment to the amendment carried by a good majority.

Among the resolutions from Locals was one from Sutherland calling for a reduction in handling charges. This brought forth many and varied suggestions in the general discussion which ensued. When the motion was put, however, only two votes were recorded in its favor.

Matters pertaining to Grades, Weights, Dockage, Settlements, Selling Instructions—indeed nearly everything in connection with the business of a large Elevator Company and its plant—were discussed. Cleaners proved a popular topic, some twenty delegates speaking on this subject. Whilst some Locals had found the work done by the cleaning machinery in the elevators unsatisfactory, the majority of the speakers seemed quite satisfied that good work could be done under proper conditions after the rush season was over.

So interested were the delegates in obtaining information on all these matters that the afternoon session lasted five hours, and not until 7.45 p.m., after an expression of thanks to the Directors and officials of the Company, was the motion to adjourn put into effect.

ANNUAL DINNER.

At 8.30 p.m., the Company's Annual Dinner was held at the King's Hotel, over three hundred delegates and friends, including a few ladies, being present.

A very pleasant evening was spent, music being provided by an orchestra and songs by A. G. Hawkes and D. B. Musselman.

The following is a list of the speakers and their subjects:

Hon. G. Langley	"The Empire"
C. A. Dunning	"Our Company"
F. W. S. Crispo	"The Financial Institutions"
J. B. Musselman	"The Saskatchewan Grain Growers' Association"
J. B. Hugg	"The Legal Profession"
J. E. Paynter	"Kindred Co-operative Institutions"
Dr. E. J. Barrick	"The Ladies"
F. N. McLaren Commission Dept.	} "The Staff"
J. Thordarson Operating Dept.	
N. E. Knudtsen Construction Dept.	
F. W. Riddell Head Office Staff	
Delegates	"Our Locals"

"God Save the King"

The feeling of satisfaction and enthusiasm displayed throughout the day augurs well for the continued success of the Company.

